Christen Blidge

Marketing Role in CRM: Nurturing Leads Along the Path to Care



Housekeeping



Audio is available through your computer speakers or through dial-in. All lines are muted.



You can submit questions/comments at any time. We will address all questions during the Q&A session at the end of today's presentation.



Links to the slides and recording will be made available and sent to all attendees via e-mail.

About Us

We work with nationally-recognized Institutions:

- 5 "Honor Roll" institutions
- 5 out of the top 10 cancer programs
- 3 out of the top 4 pediatric hospitals
- 3 out of the top 10 cardiovascular programs

National Benchmarking Studies:

- Patient experience management
- Marketing practices
- Physician relations programs
- International programs

Ranked as one of top 35 Healthcare Consulting firms by Modern Healthcare



Presented By

Shannon Frazier Practice Lead, Digital Insights & Dashboards

AGENCIA 3 Innovative Ideas

To help you build a foundation for 1:1 marketing

Lead Nurturing

Nurturing leads by integrating digital and traditional channels with email marketing

Quality Interactions

Maximizing quality interactions with leads from online and offline campaigns

Channel Switching

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5

Stopping leaks when your leads switch channels

Customer Service on Social Channels Tips for taking on Social customer service

Metrics that Matter

Demonstrating impact and effectiveness through lead tracking across channels



Integrating digital and traditional channels with email marketing

= Relevance

Timing

Send me an email ...

later.

...and I'll ignore it

Content

Marketing

Making Appointments

Asking a question

1↓

More Information

Find a Doctor

Make a Donation

Getting a Referral





Marketing

Call Center

Call to Action

Web

Phone

Mobile

Text

Mail

Developing Market & Customer Profiles for CRM

How Do We Want to Engage?

Acquisition How customers and leads find you

Ability to generate awareness, increase demand and drive leads and customers and prospects to website.

BRAND BUILDING

Action Desired versus actual actions taken

Ability to encourage desired passive and active engagement with digital touchpoints.

CONSIDERATION & CONVERSION

Participation User generated content & social sharing

Ability to facilitate leads and customer participation in content development and conversation.

ADVOCACY

Prioritize vs. Nurture Let Digital Do the Work For You



Workflow Rules

Automatically schedule field visits Send thank you and follow up emails Generate lapsed/at-risk notifications

Marketing Automation



Brand Building



CRM to capture leads lost through channel switching

Channel Switchers

Customer Impact

1111

Attention

Aggregated Impressions

Owned

- Web
- Mobile
- Social
- Email
- Events
- Store

- Paid • Advertising
- Paid Search
- Natural/Direct • Sponsorship Search

Earned

Social

• Media/PR

Engagement

Aggregated Conversion Rate

Business Rules

- Marketing Qualified Lead Qualified Patient
- **Arrived** Patient
- Customer Lifetime Value

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Advocacy

Customer Impact

Experience Map

	Awareness	Need	Scheduling	Treatment	Transition of Care
	 Perceptions / knowledge Choice of hospitals for delivery / practice Ideal relationship 	 Evaluation and selection of treatment providers Discussion with patients (diagnosis, referral options) Preparing patients for what to expect 	 Initial contact Timing and ease of process Resources for patients and their families 	 Coordination of care with specialist Progress notes and methods of communication Family feedback about their clinical experience 	 Discharge summary Coordination of on-going care Ongoing patient care/support Call-backs for assistance
	 Physician Liaisons Faculty/Staff 	 Front Desk Staff Faculty/Medical Staff 	 Faculty/Medical Staff Support Staff 	 Faculty/Medical Staff Support Staff 	 Faculty/Medical Staff Support Staff
	Primary Experience Stewards				
	Key Touchpoints				
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Using Social Media to Provide Customer Service

Figure 6: Expectations for how quickly a healthcare company should respond when contacted through social media





Are You Meeting Customer Expectations?

Source: PwC HPI Social Media Consumer Survey, 2012.

Using Social Media to Provide Customer Service

Figure 8: Percentage of respondents finding value in services offered by healthcare providers via social media Availability of doctor appointments 72% Appointment reminders 71% Referral to specialists 70% Discounts or coupons for services 69% Continued support post-treatment/discharge 69% Voice complaints/seek customer service 68% Patient reviews of doctors 68% Treatment reminders 68% Current ER wait times 65% n = 1.060

Source: PwC HRI Social Media Consumer Survey, 2012

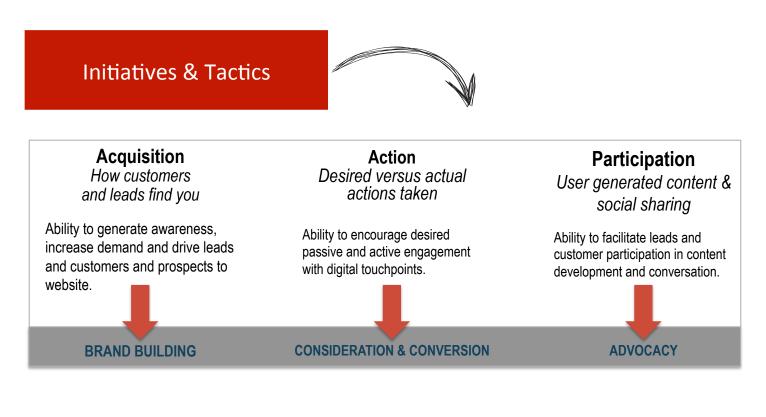
Think Bigger than Issue Resolution

- Listen at Key Touchpoints
- Capture, Categorize and Prioritize
- Respond & Escalate (if needed)
- Integrate with CRM
- ANALYZE & IMPROVE

Measuring the Impact

Selecting Measures and Metrics That Matter

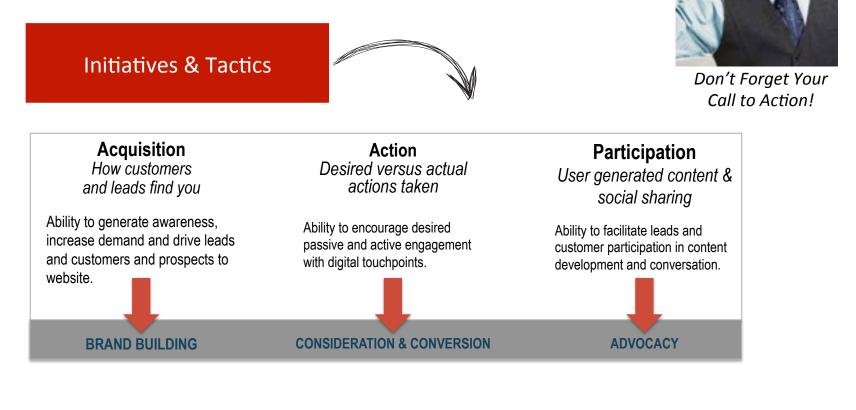
Selecting Measures and Metrics That Matter





Desired Outcomes (Tangible & Intangible)

Selecting Measures and Metrics That Matter





Desired Outcomes (Tangible & Intangible)

Picklists & Checkboxes! Standardize Data For Ease of Reporting

Use standard options for tracking:

- Campaign Tactics Names
- Audience and Segments
- Dates/times
- Service Line Promoted
- Tagging Content/Messages

Marketing Activities

Voice of the Customer



Digital Marketing Tools Tools to Track Leads and Conversions

- Tracking codes
- Vanity URL
- Vanity Numbers
- Referring Physician App
- Invisible Transfer
- Calls to action
- Print Material
- Clickstream (views, downloads, UGC)
- Monitored Sessions
- Form Abandonment



Print materials with unique codes to track patient leads.

Socialize Insights Visually Rich Reports & Dashboards



Analyze/Segment

Getting Started Today



- Maximize CRM and Email Marketing tools for use with both anonymous and customer data (ask us for our digital tool checklist)
- Use profiles to help you understand customer needs, preferences and expectations to target messages and communications. 100% know how your customers want to engage with you!
- Remember it's not just what you say, but what you do.
 Use voice of the customer and social media to help us understand and address customer pain points.
- Borrow out of industry tactics to engage with your customers in new and innovative ways- they are expecting it! (Ask us for our Campaing Planning Matrix)
- Tell a compelling story with your data by overlaying data sources and by using rich visual graphics

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Questions?

"The experience begins and ends outside the institutional walls. This is where expectations are set and advocacy (word of mouth) often takes place."

- Gelb Consulting Group

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Endeavor Management is a management consulting firm that leads clients to achieve real value from their strategic transformational initiatives. We serve as a catalyst by providing the energy to maintain the dual perspective of running the business while changing the business through the application of key leadership principles and business strategy.

In 2012, Gelb Consulting became an Endeavor Management Company. Our combined experience (Gelb founded in 1965) offers clients unique capabilities to focus their strategic initiatives with a thorough understanding of customer needs to drive marketing strategies, build trusted brands, deliver exceptional customer experiences and launch new products. Our experienced consultants and analysts use advanced marketing research techniques to identify customer needs and spot high potential market opportunities.

The firm's 40 year heritage has produced a substantial portfolio of proven methodologies, enabling Endeavor consultants to deliver top-tier transformational strategies, operational excellence, organizational change management, leadership development and decision support. Endeavor's deep operational insight and broad industry experience enables our team to quickly understand the dynamics of client companies and markets.

Endeavor strives to collaborate effectively at all levels of the client organization to deliver targeted outcomes and achieve real results. Our collaborative approach also enables clients to build capabilities within their own organizations to sustain enduring relationships.